

2021 Annual Report



29 Businesses participated in the Business Expansion & Strategic Trends Surveys

63% of businesses working regular hours of production 24% of businesses working additional hours of production 38% of businesses had top management changes

59% of businesses have a succession plan

Expansion Plans

14 businesses
moving
forward with
existing
expansion plans

15 businesses would consider a merger or acquisition to grow their company

7 businesses are on HOLD with expansion plans

Positive Business Impacts

Increased sales

Money spent on recreation

Opportunities with market demand
Increased efficiency & technology usage

Negative Business Impacts

Supply chain shortages, delays & cost of raw materials

Lack of workforce

Economic uncertainly

Workforce

76% of businesses interviewed are experiencing recruitment issues



52% of businesses interviewed were at pre-COVID staffing levels

lowa Lakes Corridor Region



in Northwest Iowa

Customer/Supplier Disruption Issues

- Unable to receive supplies in a timely manner
- Suppliers not at full capacity also drives price increases
- Lack of truck drivers and trucking industry overwhelmed
- Major reports of damage, errors on orders and parts are defective once received
- difficult for construction/service industries to bid jobs due to continued cost increases for raw materials

Product Life Cycle

12 businesses state the market share of their key products is increasing

10 businesses have a growing primary product

11 businesses have a maturing primary product

21 businesses introduced new products within the last three years

21 businesses anticipate new products within the next two years

20 businesses anticipate technology changes to their product, production or operations

Market

Over half (66%) of businesses stated their primary markets were national and international

One third (34%) of the companies stated their international sales as a percentage of total sales was increasing or stable

7 businesses stated 1-20% 5 busnesses stated 21-40%

Utility Service Ratings

(rating scale 1-7)

- Water 4.83
- Sewer 4.93
- Waste Removal 5.07
- National Gas 5.38
- Electric 5.21

- Telecom (voice) 5.03
- Cellular Service 5.03
- Internet Access 4.90
- Internet Speed 4.79

Technology Infrastructure

79% of businesses interviewed stated the community's technology infrastructure has been adequate for their needs during the pandemic

Community Service Ratings

(rating scale 1-7)

- Police Protection 5.83
- Fire Protection 5.86
- Ambulance Paramedic Service 5.34
- Health Care Services 5.21
- Child Care Services 2.83
- School (K-12) 5.07
- Tech College 3.21
- Community College 5.00
- Colleges and Universities 3.55
- Public Transportation 2.31
- Traffic Control 4.31
- Downtown Streetscape .76
- Streets and Roads (local) 4.66
- Highways (state & federal) 4.90

- Airline Passenger Service 1.31
- Air Cargo Service 1.86
- Trucking 4.59
- Housing .62
- Property Tax Assessment (fair/equitable) 3.93
- Zoning Changes and Building Permits 4.00
- Regulatory Enforcement (fair/equitable) 4.72
- Community Planning 3.86
- Community Services 3.07
- County Services 2.97
- Chamber of Commerce 3.79
- Economic Development Organization 5.17
- Downtown/Main Street Organization .69
- Visitors Bureau .34
- Workforce Services 3.39